1. Presidential Courtesy.
   President Von Arx addressed the Council with regard for his plans to institute a refresh of the strategic plan last done in 2004. President von Arx turned the meeting over to Executive Vice President Lawlor to outline the rationale and time line for the refresh of the strategic plan. EVP Lawlor indicated that fundamental changes are taking place in higher education and that it is critical for Fairfield to be ahead of these changes. Fairfield must plan for the changes and be able to implement the necessary activities that will keep Fairfield a healthy institution for the next fifty years. Failure to plan and be able to make the necessary changes in a timely fashion will mean, EVP Lawlor indicated, that Fairfield will reach a situation where draconian decisions would have to be made in order for the University to survive. EVP Lawlor then proceeded to outline the steps and rationale for the plan. See appendix 1. Page one of the draft document outlines some of the major problems facing higher education. Page two outlines the increasingly competitive market Fairfield will face in the future. We have more schools in the Northeast than there will be students seeking entrance to college. Page five of the plan indicates the timeline for the study. It will begin in December, 2013 and be completed by March, 2015. Pages six through ten discuss the number and types of committees, suggestions for their mission, and how they would operate. The final two pages discusses the “out of the box” thinking needed to make this review productive and what the administration considers the “must have’s” to come from the review. EVP Lawlor indicated the worst outcome for the review would be to recommend the status quo. EVP Lawlor pointed out that this review would include all segments of the University community.

At this point EVP Lawlor and President von Arx invited questions from the Council.
Professor Mulvey: Will the Academic Council choose the faculty members for the committees?
President von Arx answered he would appoint the faculty members but would take into consideration nominations from the faculty.

Professor Mulvey: Why not use the current committee structure to form your committees?
President Von Arx: I will do that as much as possible but there are areas of study that do not match our committee structure.

Professor Petrino: How can we make sure that all faculty members will have the opportunity to contribute to the dialogue?
EVP Lawlor: It is our intention to have maximum contributions from everywhere, and it will be up to each committee to devise how they intend to reach out.

Professor Kohli: How were the committees conceptualized, for example, why is part-time learning and community outreach in the same committee?
EVP Lawlor: We looked for areas of synergy, so, since must people doing part-time learning would be from the community we thought that made for a good fit.

SVPA Fitzergerald stated that all normal university business, including academic program development and shared governance structures, will proceed during the review.

Professor Dennin: I notice that the steering committee has four administrators and four deans, but deans are administrators.
EVP Lawlor: There is a need for both deans and divisional administrators to be represented.
President von Arx: It is very important to have deans on board for this review and that we empower the deans as well as the vice presidents.

Professor Epstein: What will constitute a team?
EVP Lawlor: We anticipate that each team will be 10 to 12 and that the faculty will be a majority on each team.

This ended the questioning, and President von Arx and EVP Lawlor left the room.

**MOTION [Rakowitz/Dennin] to reorder the agenda and go directly to item 7.a. Committee on Conference with the Board of Trustees.**
**MOTION PASSED. (vote?)**

Professor Mulvey and Professor Kohli are members of the Committee on Conference with the Board of Trustees and reported for the Committee as the Chair, Professor Marti LoMonaco teaches at this time. Prof. Mulvey outlined the committees agenda for its meeting with the Board and that they would focus on discussion of the university mission. The outline for the discussion that had been drawn up by the faculty on the Committee on Conference and forwarded to the Board is in the packet for this meeting. Council members looked over the document and there were no questions or discussion.
MOTION [Mulvey/Epstein] that a discussion of “Fairfield 2020, Building a Sustainable Future, Strategic Plan Refresh” discussed by EVP Lawlor be placed on the agenda of this meeting.
MOTION PASSED. (vote?)

MOTION [Greenberg/Rakowitz] to recess this meeting and reconvene on Monday, December 9, 2013 at 4:30 in the Diffley Board Room.
MOTION PASSED. (vote?)

Meeting recessed at 5:30

Submitted,
Don Greenberg